



SACRAMENTO - SAN JOAQUIN
DELTA CONSERVANCY

-- MEETING NOTICE --

Meeting of the PROGRAM and POLICY SUBCOMMITTEE
of the Sacramento-San Joaquin Delta Conservancy

Wednesday, December 12, 2012
3 p.m. - 5 p.m.

1450 Halyard, Suite 6
West Sacramento, CA 95691

- 1. Welcome and Introductions**
- 2. Subcommittee Meeting Schedule.** (Action Item). Review proposed meeting dates and times for 2013.
- 3. Draft Subcommittee Charter.** (Action Item) Subcommittee will review redline version of draft document outlining its roles and responsibilities.
- 4. Implementation Plan Draft Document.** (Action Item). Subcommittee will review draft Implementation plan, provide critique, and direct staff regarding next steps.
- 5. Draft “Water Bond” Language.** (Action Item). Subcommittee will review and discuss staff draft of suggested changes to the proposed water bond.
- 6. Legislative Update.** (Information Item). Subcommittee will hear from Alf Brandt (confirmed), chief consultant to the State Assembly’s Select Committee on Regional Approaches to Addressing the State’s Water Crisis.
- 7. Next Steps.** (Action Item) The Subcommittee will discuss its role and responsibilities going forward.
- 8. Public Comments**
- 9. ADJOURN**

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- Attachments and additional information can be found on the Delta Conservancy’s website at : <http://www.deltaconservancy.ca.gov>
 - If you have any questions or need reasonable accommodation due to a disability, please contact Susan Roberts, Delta Conservancy (916) 375-2088
 - Comments from the public are generally limited to three (3) minutes in length
 - The agenda items listed above may be considered in a different order at the Delta Conservancy Board meeting pursuant to the determination of the Board Chair. At the discretion of the Delta Conservancy Board, all items appearing on this agenda, whether or not expressly listed for action, may be deliberated upon and may be subject to action.



Revised 2013 Schedule for the Program and Policy Subcommittee
December 12, 2012

Revised 2013 Schedule for the Program and Policy Subcommittee

There is a proposal to move the subcommittee's meeting day from Wednesday back to Monday. Possible meeting dates are listed in the table below:

Meeting Month	1st Monday	2nd Monday	3rd Monday	4th Monday
February	4	11	18	25
April	1 (state holiday)	8	15	22
June	3	10	17	24
August	5	12	19	26
October	7	17	21	28
December	2	9	16	23

Background

The subcommittee decided at its June 11, 2012, meeting to change its meeting day from the second Monday of the month to the third Wednesday of the month. The subcommittee decided to keep the time, 3-5 p.m., unchanged.

The subcommittee meetings will occur in months when there is no full Board meeting.

Supervisor Jim Provenza, Yolo County, was selected as the new subcommittee chair at its September 19, 2012 meeting. He subsequently was also selected to represent Yolo County in another regional meeting that meets every third Wednesday, all day.

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SACRAMENTO-SAN JOAQUIN
DELTA CONSERVANCY

1450 Halyard Drive, Suite
West Sacramento, CA 95691
<http://www.deltaconservancy.ca.gov>

Program and Policy Subcommittee Draft Charter
September 19, 2012Revised September 25, 2012

Draft Charter for the Delta Conservancy Program and Policy Subcommittee

1. Official Designation

The Delta Conservancy Program and Policy Subcommittee is a subcommittee of the Sacramento-San Joaquin Delta Conservancy, a California state agency chartered through the Sacramento-San Joaquin Delta Reform Act (Chapter 5, Statutes of 2009).

2. Purpose

The purpose of the Program and Policy Subcommittee is oversight and implementation of the Delta Conservancy's Strategic Plan. The subcommittee will serve as a forum for the public and staff to contribute ideas regarding implementation of the Strategic Plan. The subcommittee may also make recommendations to the Delta Conservancy on programmatic and policy positions for consideration by the 21-member Conservancy board.

3. Responsibilities

Review of Strategic Plan

The Program and Policy Subcommittee will provide guidance and advice concerning the purpose and direction of the Strategic Plan and its implementation. Review of the Strategic Plan should occur at least once a year at the subcommittee level to ensure the Strategic Plan's goals are being met by the Conservancy and presented to the full Conservancy Board.

Conservancy Policy

The subcommittee may convene to discuss positions for the Conservancy to take on programs and policy, including legislation. The subcommittee will assist in developing the Conservancy's strategy(ies) for effective engagement with the Legislature. For decisions the subcommittee deems appropriate for consideration by the full board, the subcommittee may forward a recommended position for the full board to consider at the following board meeting, consistent with existing board policy as stated in the Conservancy's Strategic Plan, previous actions, letter, etc.

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The subcommittee's preference is to bring items before the full board, as time and issues permit, to promote good governance practices and to bring as many viewpoints into consideration as possible.

Based upon existing board policy, the subcommittee may recommend positions or direct staff in the interim between board meetings before going to the board with its recommendations. Considerations for such actions will be based upon time and special circumstances. For decisions that the subcommittee deems does not require board approval, the responsibilities of program and policy decision-making will be delegated, with advice from the subcommittee, to the Delta Conservancy staff.

Recommended positions offered by the subcommittee need a majority of the subcommittee to be forwarded to the full Delta Conservancy Board, using a collaborative approach to the subject. In some unusual circumstances, when distinct differences cannot be resolved yet the subcommittee believes an item needs to be brought to the board, the subcommittee will produce a majority and minority report to present to the board

Expectations and Possible Outcomes

- Ongoing assistance with the Conservancy's legislative engagement program.
- Oversight of the Delta Conservancy Strategic Plan to ensure the Conservancy is meeting its performance goals and objectives;
- Respond to changing environmental, local, and budgetary needs in implementation of the Strategic Plan;
- Provide insights and recommendations to the Delta Conservancy Board regarding Board positions on local, state, and national environmental and political issues affecting the Conservancy's mission; and
- Provide insights and recommendations to the Delta Conservancy staff regarding input into positions on local, state, and national environmental and political issues affecting the Conservancy's mission, within the Conservancy's official capacity as a state agency.

4. Decision Making

The Program and Policy Subcommittee will attempt to use a collaborative approach during its decision making process. The subcommittee will review, along with any other information the subcommittee deems useful, information from prior subcommittee meetings, Conservancy board members, Conservancy staff, and the public at large.

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At the discretion of the chair, formal positions of the subcommittee will be taken by a vote of the subcommittee members. Dissenting views wil be recorded and presented to the board as well.

5. Membership & Meetings

The Program and Policy Subcommittee will consist of ~~five to six~~no more than five ~~voting~~ members from the Delta Conservancy Board. Subcommittee meetings will be held on alternating months with Conservancy Board meetings.

6. Changes

Changes to this description may be made by the Delta Conservancy as appropriate. The Program and Policy Subcommittee will remain in existence until the Delta Conservancy charter expires or until terminated by the Delta Conservancy Board.

Contact

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Sacramento-San Joaquin Delta Conservancy
(916) 375-2087



SACRAMENTO - SAN JOAQUIN
DELTA CONSERVANCY

Draft Program Implementation Plan

(State FY 2012-2013)

January 2, 2013

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Introduction

This implementation plan (Plan) was developed to support the Sacramento-San Joaquin Delta Conservancy Strategic Plan. Specific projects with actions have been outlined for each strategic goal and objective. Staff is assigned to each project and an outcome and target date is identified for each action. This Plan will be amended and updated as new actions are introduced and as developments are implemented by the Conservancy.

The Plan summarizes the activities of the Conservancy for fiscal year 2011-2012 and describes the Conservancy's current projects for fiscal year 2012-2013, by program. Current year project descriptions include a brief statement regarding the goal and objective a particular project addresses. Figure 1 of this Plan shows the relationship of the current activities to the Conservancy's goals is included as a quick reference.

Past Year Projects and Activities (2011-2012)

2012 Strategic Plan: The Conservancy completed its first strategic plan in June 2012. The Sacramento-San Joaquin Delta Conservancy Act required the Conservancy to complete this strategic plan within two years after hiring its executive officer; the Strategic Plan was completed nine months ahead of schedule.

The 86-page report was completed with input by Delta residents and through

extensive public outreach efforts. Key points of the report include five goals and four potential operating scenarios for the Conservancy.

A copy of the report may be viewed at the Conservancy's website: <http://deltaconservancy.ca.gov>. Printed copies are available by contacting the Conservancy office at 916-375-2084.

Changing Our Perspectives Workshop: The Conservancy, in partnership with the Water Education Foundation (WEF), put on a one-day workshop on October 18, 2011, to look at Delta issues differently. The well-attended workshop featured three panels that addressed the Delta's wicked¹ problem; moving beyond Delta planning to implementation; and the status of public financing for large scale ecosystem and economic development programs.

The Conservancy Executive Officer, Campbell Ingram gave introductory remarks and was a panelist on "Moving Beyond Delta Planning: Thinking for the Real Results." His presentation on the panel focused on how the Conservancy anticipated addressing the Delta's wicked problem as a new agency.

The workshop provided the impetus for another of the Conservancy's 2011-2012 accomplishments, the Delta Dialogues. The WEF's workshop summary is available at:

¹ Wicked problems are so complex they cannot be understood at any level of completeness or rigor. There are no "correct" solutions to wicked problems, because there is no way of knowing what's correct. Wicked problems are moving targets, where any attempt at solving them results in completely new formulations of the problem.

[http://www.watereducation.org/userfiles/
DeltaForum_WhitePaper.pdf](http://www.watereducation.org/userfiles/DeltaForum_WhitePaper.pdf)

Delta Dialogues: After the “Changing Our Perspectives” workshop, several attendees approached the Conservancy about hosting focused conversations based upon stakeholders’ interests in the Delta. Initial informal discussions with the panelists from the Delta’s Wicked Problem resulted in a focus and format that relied on the dialogue mapping technique to assist with facilitated interest-based discussions.

Two formation meetings were held in 2012. After funding was secured, representatives from major stakeholder groups—in-Delta agriculture and businesses, local governments, water agencies, and state and federal agencies—were invited to participate.

The pilot project included six meetings. Participants want to continue the conversation; and the Conservancy is currently seeking funding for Phase 2 of the dialogues. Additional information about the dialogues may be found at <http://delta.groupaya.net>.

Delta Grants Coalition formed: The Conservancy offered a series of one-day workshops for in-Delta interests to learn about opportunities for available grants, create marketing on a shoestring budget, and use social media more effectively. These workshops were held on September 13-14 (2011) and March 28, and June 6 (2012), respectively. As a result of these workshops, attendees decided to form the Delta Grants Coalition to network and form potential grant partnerships. The self-directed group meets quarterly, with

meeting logistic assistance from the Conservancy.

Delta Regional Finance Plan: The Conservancy took on the task of completing a regional plan identifying Delta funding needs for the next 5-10 years for ecosystem restoration and economic development projects independent of those in ongoing planning processes. Information from four of the five Delta counties was compiled. The plan will be completed in the current fiscal year.

Delta Conservancy Climate Change Policy. The Conservancy Board adopted the Conservancy’s climate change policy in 2012. The policy is a set of guidelines for mitigating climate change or help the Delta adapt to the effects of climate change.

On-going Projects (2012-2013) by Program

Ecosystem Restoration Program

Delta Conservancy Climate Change Policy: The policy is a set of guidelines to assist the Conservancy in developing, establishing, and supporting projects that mitigate for climate change by reducing greenhouse gas emissions or have the capacity, or can increase the system’s capacity, to adapt to the effects of climate change.

Status: Policy adopted by the Board in March 2012. In support of the policy, the Conservancy participates in the Coastal and Ocean Working Group of the Climate Action Team (CO-CAT), beginning in 2011. The task of CO-CAT is to ensure the state's ability to adapt to climate change impacts on ocean and coastal resources while supporting implementation of global warming emission reduction programs. The Conservancy participated in the development of the California Adaptation Planning Guide (2012).

Next steps: implement strategies in policy where appropriate and when funding is available.

This activity meets the goal of providing scientific information about the Delta and the objective to gather and share data about the Delta ecosystem.

Delta Restoration Network: The network is a voluntary effort to share information and jointly develop a comprehensive Delta restoration framework. **Status:** Delta Conservancy in collaboration with other agencies is developing an outline of the proposed Delta Restoration Network (DRN).

Status: The first DRN meeting was held on November 8, 2012 and individuals and organizations were identified to participate in this effort: Delta Conservancy developed a diagram showing the organizations and the main elements of the restoration network including strategic planning, tracking, land management, funding, and outreach.

Next steps: The Conservancy in collaboration with other agencies is preparing a memorandum of understanding

that will describe the goal and objectives of the DRN and the role of the Steering Committee comprised of the participating agencies.

This activity meets the goal of leading efforts to coordinate protection of the Delta ecosystem and the objective of coordinating with government and non-governmental entities.

CWA 319(h) Implementation: In September 2012, the Conservancy in coordination with the San Joaquin Delta Water Quality Coalition and federal and state agencies working in the Delta submitted an application for the Federal Clean Water Act Section 319(h) grant to implement management measures to reduce pesticides runoff in Roberts Island and Terminous Tract Drain @ Highway 12.

Status: The Conservancy is invited to submit a full grant application in January 2013; awarded projects will be announced in March 2013.

Next Steps: If the Conservancy receives an award, the grant funds will be used to focus on improving water quality that will aid restoration of the ecosystem in the Delta.

This activity meets the goal of protecting the Delta ecosystem and coordinating with other agencies and the objective to lead ecosystem restoration activities consistent with Conservancy authorities.

Ecosystem Restoration Database: The Department of Water Resources (DWR) FloodSAFE Environmental Stewardship and Statewide Resources Office (FESSRO) Delta Levees developed a GIS database of current and planned restoration projects was

developed to facilitate agency and stakeholder coordination and enhance understanding of existing projects and planning efforts.

Status: This database is now being housed and updated by the Conservancy. The Conservancy, in partnership with DWR; DFG; and Wetlands and Water Resources, Inc.; presented the database at the 2012 Bay-Delta Science Conference.

Next Steps: Continue working with agencies and stakeholders to update and maintain the database to track ecosystem restoration projects in the Delta.

This activity meets the goal of providing scientific and practical information about the Delta and the objective to gather and share that information with Delta interests.

Delta Restoration Outreach: The Delta Conservancy recently received a grant from the Bureau of Reclamation to conduct public outreach about ecosystem restoration.

Status: The Delta Conservancy conducted an outreach to Delta residents concerning current and planned ecosystem restoration in the Delta on November 14, 2012. The objective of this outreach was to provide a summary overview of the activities by the State agencies to help the public in the Delta understand how the various entities and programs work together. The Conservancy created a diagram to help clarify the relationships between the various entities involved in Delta restoration.

Representatives from the agencies or programs involved in restoration provided a

10 minute overview of who they are, their role in the Delta, and current and planned activities.

Next Steps: Under the Bureau of Reclamation grant, the Conservancy will organize additional outreach meetings on topics related to ecosystem restoration, such as water quality. The Conservancy also will hold a symposium on Delta-specific impacts of climate change, a workshop on the development of Safe Harbor Agreements for local entities, and three workshops on reducing impacts of contaminants post-flood events through flood preparedness activities.

This activity meets the goal of providing scientific and practical information about the Delta and the objective to gather and share that information with Delta interests.

Partnership and Coordination with Other Agencies: The Conservancy is actively seeking funding and partnerships to accomplish near-term projects.

Status: The Delta Conservancy is seeking funds from DWR for a pilot project to develop a coordinated Delta-wide *Arundo donax* eradication and restoration program. The project would be done in partnership with Team Arundo del Norte (TAdN) and the Sonoma Ecology Center. This proposed program describes the components of the program, project phases, and estimated costs.

The Delta Conservancy is coordinating a \$150,000 grant to the five Delta Counties from DWR. These funds will be used for the five Delta Counties to conduct their own independent review and impact analysis of the Bay Delta Conservation Plan.

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The Conservancy is coordinating with National Resources Conservation Services (NRCS) to partner with them in implementing conservation practices that improve water quality and restore and protect wetland, riparian, and wet meadow habitat in the Delta.

Next Steps: Continue working with the agencies mentioned above to secure and carry out the projects mentioned.

This activity meets the goal of leading efforts to coordinate protection of the Delta ecosystem and the objective of coordinating with government and non-governmental entities.

- 3) Support agriculture's "Delta Grown" and other local city/chamber/tourism branding efforts.
- 4) Educate Californians regarding the Delta's value and significance to California and world economies. This will increase awareness and attract national and international support.

Status: Three stakeholder meetings were convened to identify how to develop a collaborative branding process and a research session was held with marketing consultants to determine how best to organize this process.

Next Steps: Continue to seek funding for planning and full. Note: Funding for this project is not yet secure. Foundation and federal funds are being sought.

This activity meets the goal of leading economic enhancement activities and the objective of developing economic enhancement proposals and partnerships.

Delta Regional Finance Plan: This draft plan is an on-going project by the Conservancy to identify Delta funding needs for the next 5-10 years for ecosystem restoration and economic development projects independent of those in ongoing planning processes.

Status: In progress of getting missing information.

Next steps: Complete draft of plan for review.

This activity meets the goal of leading economic enhancement activities and the

Delta Branding: This is a project to advance the economic well being of the Delta by increasing opportunities for tourism and recreation and promoting the Delta's legacy communities and working landscapes. Delta Conservancy staff held several meetings with the Delta Community to assess their interest and conducted interviews and research to determine an effective process for a Delta Branding Project.

The proposed Delta Branding Project has four goals:

- 1) Achieve brand identification for the Delta as a destination, similar to the internationally understood Napa Valley brand.
- 2) Identify and develop strategies to manage increased tourism in the Delta.

objective of developing economic enhancement proposals and partnerships.

Education and Outreach Program

Delta Dialogues: This project is designed to increase the shared understanding of the interest held by the various stakeholders in the Delta. The Conservancy uses an innovative method of facilitated conversation and site visits to promote shared understanding to help stakeholders voice their needs and concerns regarding the various Delta planning processes.

Status: The six-month pilot project ended in 2012. A final report to the funder will be completed by December 2012.

Next steps: The Conservancy is seeking funding to continue Phase II for 2013. Phase II will continue the Delta Dialogues Project for 12 months and may include additional outreach efforts once funding is secured.
Note: financing for this program was through a private foundation.

This activity met the goal of providing practical information about the Delta and the objective of promoting shared understanding of key Delta issues.

Water Education through Public Outreach Grant: This is a three-year grant agreement with the Bureau of Reclamation to provide public outreach programs in collaboration with the Water Education Foundation.

Status: The grant agreement was signed in July 2012. The Conservancy is working with

the Water Education Foundation to carry out these projects.

Next steps: Carry-out activities as described in the scope of work such as conducting a Delta-focused climate change symposium, and providing a Safe Harbor Agreement Development workshop and publishing a workshop white paper, and conducting a workshop about flood preparedness activities to reduce impact of contaminates. Please also see entry for Delta Restoration Outreach, which was funded by this grant.

This activity meets the goal of providing scientific and practical information about the Delta and the objective to gather and share that information with Delta interests.

Delta Waterway Clean Ups: The Conservancy, in partnership with State Parks Department, participated in the coastal cleanup day on September 15, 2012. The Delta waterways clean up raise awareness about good environmental stewardship, best practices in conservation, and water quality.

Status: Completed a pilot clean up in September 2012 at Brannon Island State Park in which the Conservancy and the volunteers collected more than 1400 pounds of trash, including the remains of an abandoned boat and three tractor tires.

Next steps: The Conservancy partnered with the Sacramento Area Creek Council to develop a “creek clean up” concept in the Delta. The Conservancy is organizing a creek clean up event in the Delta as part of the Council’s clean up week in April 2013. The Conservancy is also seeking funding for the project and to develop sites, teams and publicity for 2013 events.

This activity meets the goal of establishing the Conservancy as a viable partner and protecting the Delta's sense of place and the objective of aiding in protecting and improving water quality to protect the Delta ecosystem and economy.

Delta Grants Coalition: The coalition is an ongoing program that provides capacity-building training to the Delta business and nonprofit, resource conservation district (RCD), and agency partners.

Status: completed two marketing training classes for Delta businesses, two grant development classes for nonprofits/RCDs/agencies, formed the Delta Grants Coalition and started gathering project/grant needs from Conservancy' partners.

Next steps: The Conservancy will use existing, and develop new, partnerships to offer a Funders Forum, three grant development classes for nonprofit partners and two marketing classes for our business partners.

This activity meets the goal of leading economic enhancement activities and the objective of developing economic enhancement proposals and partnerships.

CWA 319(h) Outreach: The Conservancy proposed an outreach component to its CWA 319(h) proposal, described in the Ecosystem Restoration Program section above. The outreach will provide outreach and education activities regarding water quality to Delta residents.

Status: The Conservancy is invited to submit a full grant application in January 2013;

awarded projects will be announced in March 2013.

Next steps: If the Conservancy receives an award, the grant funds will be used to develop educational workshops for Delta farmers about improving water quality that will aid restoration of the ecosystem in the Delta.

This activity meets the goal of establishing the Conservancy as a viable partner and protecting the Delta's sense of place and the objective of aiding in protecting and improving water quality to protect the Delta ecosystem and economy.

Delta Conservancy Administration

Budget: The Delta Conservancy received a budget of \$1.4 million, as requested in the Governor's Budget, for the fiscal year 2012-2013. The Conservancy has \$140,000 to be paid from the Federal Trust funds as part of the Bureau of Reclamation grant.

Grant Program. The Delta Conservancy is seeking grant funds for its ecosystem restoration, economic development, and education and outreach programs. Below is a list of grant applications submitted by the Conservancy as of December 2012.

Rose Foundation: The Conservancy, in partnership with Sacramento Creek Council, submitted a grant application for \$3,000 to the Rose Foundation to support the Creek Week event. The Conservancy expects to hear if it received the grant by the end of December 2012.

The Creek Week promotes creek stewardship by giving the community an opportunity to participate in the waterways clean up activity. The Sacramento Area Creek Council sponsors environmental education programs including water quality testing, invasive plant removal and environmental education tours. More than 2,000 volunteers at 60 sites will participate in this event. The grant will help underwrite costs for expansion of these activities into the Delta.

USEPA Environmental Education Grant: The Conservancy, in partnership with Delta environmental nonprofits, county and state parks departments, River Delta School District, local marinas and California Department of Boating and Waterways, submitted a proposal for \$216,000 to USEPA for a Delta Waterway Stewardship Program. The goal this proposed project is to increase public awareness and youth knowledge about to Delta waterways and Delta ecosystem.

The project will focus on increasing the understanding of the values and functions of the watershed and Delta ecosystem through education, and to broaden the community and the youth role in maintaining a healthy ecosystem in the Delta. The Conservancy expects to hear if it received the grant by the end of February 2013.

US Fish and Wildlife Foundation Environmental Solution Grant: The Conservancy submitted a proposal to the National Fish and Wildlife Foundation for \$75,000. The proposed project is for eradication of *Arundo donax* in the Cache Slough Complex (CSC) and to restore native plants along the waterways where *Arundo* has been removed. The Conservancy is

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partnering with Solano Resource Conservation District (SRCD) to build upon work being conducted by SRCD to eradicate *Arundo* inundation at sites identified in the current surveying process. This project will be a collaboration effort to work with private landowner to eradicate *Arundo* on their property, restore native vegetation, and implement farming practices that improve water quality.

It is anticipated that DWR will provide additional funds as they have expressed interest in coordinating with the Delta Conservancy for a Delta *Arundo* Control and Restoration Program, and have previously funded the work by SRCD. This project would enhance current work and contribute toward the development of a Delta-wide program.

This activity meets the goal of establishing a stable, diversified and self-sustaining funding base for the Conservancy and the objective to develop private revenue sources.

Budget Change Proposal: The Conservancy submitted a budget change proposal (BCP) for a permanent baseline funding increase of \$230,000 to support its operational costs including administrative and IT support services. The Conservancy request was for a funding increase of \$230,000 (General Fund dollars) and one permanent personal year (PY) transferred from the Delta Stewardship Council to the Delta Conservancy. Funds are for a PY at the Associate Governmental Program Analysis level (\$80,000 for salary and benefits) to function as in-house administrative support staff and \$150,000 to contract for required administrative (accounting, fiscal, HR, contracting, business services) and IT services (network, email,

hardware and software support) to increase accountability and efficiency.

Status: The Conservancy is awaiting approval of the BCP.

Next steps: The Conservancy also submitted a list of high priority funding needs for Fiscal Year 2013-2014. These funding needs are to help the Conservancy advance its effort to establish partnerships with the Delta community.

This activity meets the goal of establishing a stable, diversified and self-sustaining funding base for the Conservancy and the objective to establish funding from multiple government sources.

Performance Measures

This section briefly describes initial performance measures for the projects listed above. The information is presented by program element and project. Each project is related to a specific strategy listed in the Conservancy's Strategic Plan. Additional performance measures for a particular project may be added at the discretion of the Conservancy. Table 1, Summary of Key Performance Measures for Projects Identified in the 2012-13 Implementation Plan, offers a quick review of some, but not all, of the key performance measures and projects.

Environmental Restoration Program

Delta Climate Change Policy (Strategy 4.1.5, support education and dialogue

about effects of subsidence and sea level rise on the Delta ecosystem and economy)

- Continue participating in CO-CAT meetings
- Conduct Climate Change Symposium in Delta (part of BOR grant)
- Establish and publish protocols for Conservancy review of projects to ensure compliance with the Conservancy's climate change policy

Delta Restoration Network (Strategy 3.1.1, convene the DNR to share information, develop restoration framework, and develop restoration performance measure reporting protocols)

- Develop and sign Memorandum of Understanding (MOU) for restoration framework
- Complete draft of restoration framework
- Develop draft restoration performance measures reporting protocols

CWA 319(h) Implementation (Strategy 1.3.4, coordinate with appropriate state agencies to document and disseminate accurate water quality information)

- Complete full grant application by January 2013 deadline
- Complete contracts related to grants, as necessary
- Complete water quality management measures identified in grant
- Complete and report analysis of management measures' effects on reducing pesticides runoff

Delta Restoration Outreach (Strategy 4.2.1, coordinate with existing entities to make relevant information available to local Delta communities and citizens)

- Conduct the outreach meeting
- Effort in outreach activities and the number and list of agency participation
- Number of attendees at the outreach meeting
- Report regarding feedback of the outreach meeting (including news articles)

Partnership and Coordination with Other Agencies (Strategy 3.1.6, promote communication and coordination among different restoration agencies and programs)

- Develop and publish *Arundo donax* eradication and restoration program with Team Arundo del Norte
- Work with the five Delta counties to distribute funding for independent review of the Bay-Delta Conservation Plan at the county level
- Publish on Conservancy website the counties' final report based on this independent review
- Complete contracts related to grants, as necessary
- Develop a partnership with National Resources Conservation (NRCS) to partner in implementing water quality and wetland restoration conservation practices
- Number of conservation practices implemented and where

- Complete and distribute report regarding conversation practices implementation

Economic Development Program

Delta Branding (Strategy 2.1.2, develop proposals, funding applications, or business plans for specific economic enhancement projects such as Delta Branding)

- Number of completed funding applications
- Complete consultant contract, if funding is secured
- Number of task force meetings, if funding is secured
- Draft Delta Branding plan, if funding is secured

Delta Regional Finance Plan (Strategy 2.1.2, develop proposals, funding applications, or business plans for specific economic enhancement projects such as Delta Branding)

- Complete draft Delta Regional Finance Plan
- Complete draft amendments to water bond legislation based upon information in draft Delta Regional Finance Plan
- Establish a Delta Regional Finance task force, if directed by the Conservancy Board to do so

Education and Outreach Program

Delta Dialogues (Strategy 4.4.1, apply methods and approaches to discussion and dialogue that promote understanding in the Delta)

- Complete Phase 1 grant report

- Complete Phase 2 project proposal
- Complete relevant grant applications
- Complete contracts related to grant funding, as necessary
- Reconvene meetings, if funding is secured

Water Education through Public Outreach Grant (Strategy 4.2.1, collaborate with existing agencies to share relevant information to local Delta communities and citizens)

- Conduct a Safe Harbor Agreement Development workshop
- Publish a report about the Safe Harbor Agreement Development workshop
- Conduct a flood preparedness workshop focused on reducing impacts of contaminants

Delta Waterway Clean Ups (Strategy 1.3.1, support projects that contribute to Delta water quality conditions)

- Participate in the Sacramento Area Creek Council's "Creek Week Clean Up" in April 2013
- Participate in the California Coastal Conservancy's "River Clean Up" in September 2013

Delta Grants Coalition (Strategy 2.1.2, develop proposals, funding applications, or business plans for specific economic enhancement projects)

- Develop a Founders Forum
- Provide three grant development classes
- Provide two marketing classes

CWA 319(h) Outreach (Strategy 4.2.1, coordinate with existing entities to make relevant information available to local Delta communities and citizens)

- Complete full grant application by January 2013 deadline
- Develop educational workshops for Delta farmers about improving water quality to aid Delta ecosystem restoration described in grant application
- Conduct workshops described in grant application

Conservancy Administration

Budget Change Proposal (Strategy 6.1.2, develop proposal for adequate permanent funding commensurate with the Conservancy's legislative mandates)

- Complete and submit Budget Change Proposal (BCP)
- Work with the Department of Finance, Natural Resources Agency, and other agencies to address these needs if denied

Budget (Strategy 6.1.9, develop grant writing expertise in collaboration with potential grant partners)

- Complete grant application to the Rose Foundation
- Complete grant application for an USEPA Environmental Education grant
- Complete grant application for an US Fish and Wildlife Environmental Solution grant

Table 1. Summary of Key Performance Measures for Projects Identified in the 2012-13 Implementation Plan

Projects by Program Element	Convene or attend appropriate meetings	Conduct workshop, symposium, or event	Establish and publish protocols, final or draft	Develop MOU or partnerships	Complete draft or final report	Complete grant application	Complete contracts related to grant funding	Develop program	Implement program
Ecosystem Restoration Program									
Delta Climate Change Policy	●	●	●						
Delta Restoration Network		●	●	●					
CWA 319(h) Implementation				●	●	●	●		●
Delta Restoration Outreach	●				●				
Partnership and Coordination with Other Agencies				●	●		●	●	●
Economic Development Program									
Delta Branding	●				●	●	●		
Delta Regional Finance Plan					●				
Education and Outreach Program									
Delta Dialogues	●				●	●	●		
Water Education through Public Outreach Grant		●							
Delta Waterway Clean Ups	●								●
Delta Grants Coalition	●				●			●	●
CWA 319(h) Outreach						●	●	●	●
Conservancy Administration									
Budget Change Proposal					●				
Budget						●	●		

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Recommendations

The Conservancy is operating under the Stage 1, Scenario A role of “Conservancy as Entrepreneur,” as described in the Strategic Plan (pages 55-59). Given that role, Conservancy staff recommends:

1. Focus on seeking stable and sustainable funding for projects through government and private grant opportunities.
2. Continue efforts in developing opportunities to create and expand partnerships with other entities.
3. Work with Delta interests to refine protocols and performance measures for proposed ecosystem restoration projects and economic development projects.

References

California Coastal Commission. [California Coastal Clean Up Day](http://www.coastal.ca.gov/publiced/ccd/ccd.html),
<http://www.coastal.ca.gov/publiced/ccd/ccd.html>

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